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The Director of Central Intelligence

Washington, D.C 20505

Critical Intelligence Problems Committee

DCI/ICS 86-3773
4 August 1986

MEMORANDUM FOR: CIA   25X1
                             DIA   25X1
                         , NSA
               Maj. Joe Tullbane, Army
               Capt. Robert Vosilus, Navy
               LTC Richard O'Neil, Air Force
               Maj. Mike Maxie, USMC
                       , HUMINT Committee   25X1
                       , COMIREX
               Dr. Albert R. Miller, ASD(C^3I)
               Mr. Joseph Pasquariello, DCA

FROM: Chairman, CIPC Study of Intelligence as a Force
              Multiplier: NFIP Support to US Military Forces

SUBJECT: Proposed Implementation Plan

REFERENCE: DCI/ICS 86-3782," "Results of 14 July Working Group Meeting
              and Next Steps," 15 July 1986,   25X1

    1. The attached Implementation Plan for the CIPC Force Multiplier Study, which revises and expands upon Attachments Two and Three of the above reference, is provided for your review and comment. Suggestions for further improvement are elicited. Please provide your written comments to the CIPC staff by 14 August.

    2. The proposed plan, and your comments regarding it, will be addressed at the next meeting of the Working Group on 26 August. Please also be prepared at this time to suggest specific, expert points of contact within your agency (see the "Preliminaries" section of the plan).

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Attachment: As stated

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SUBJECT: DIA Plan for Contributions to Force Multiplier Study

Distribution:
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DCI/ICS/CIPC[_____] (4 Aug 86)   25X1

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CIPC FORCE MULTIPLIER STUDY IMPLEMENTATION PLAN

Purpose: Review and develop the concept of intelligence as a force multiplier, concentrating on the role of the NFIP in enhancing the effectiveness and efficiency of US military forces for theater warfighting.

Goal:

--Identify shortfalls in support to theater military operations.

--Develop and prioritize recommendations that would enable NFIP to increase support to theater military operations.

Assumptions:

1. All force multiplier study working group members will support Service/Agency responsible for leading a segment of the effort with input if requested telephonically.

2. All first draft inputs to CIPC will be concise and previously coordinated among the working group members by the Service/Agency responsible for leading that segment.

3. Lead element for each segment is responsible for ensuring that CIPC and all working group members have a copy of their fully coordinate segment within the proposed timelines.

Preliminaries:

1. Approval of this study outline by the working group members. (LEAD: CIPC).

2. For ease of drafting and coordination each Service/Agency should consider including in its POC list submission to CIPC points of contact in each element which will be playing a key role in the study. For example, DIA would submit the name of its POC for all-source analysis who will lead Task four, Step one and its NFIP programmer who would lead Task five, Step one and would be interested in names of specific Intelligence Community colleagues who will contribute and/or coordinate on those sections. Input is due to CIPC at the time of approval of this outline. (LEAD: CIPC)

3. Provide each working group member a list with names of the Service/Agency points of contact (POC) for writing and coordinating the study. The list should include secure and nonsecure phone numbers, building and room numbers, best addresses (including DACOM) to quickly receive draft sections from drafters for coordination. (LEAD: CIPC)

TASK ONE: <u>Define Force Multiplier and Theater Warfighting</u>
(to be completed 4 weeks after working group approval of
implementation plan)

1. Define the term "force multiplier" using Service/JCS doctrine.
Include types of intelligence that can be a force multiplier (counter-
intelligence, situation development, targeting, electronic warfare, etc).
As possible include the issues of:

--Fighting outnumbered: the perceptions of the Services/JCS on the
role of intelligence in situations where the enemy has numerically
superior forces.

--Importance of timely and accurate intelligence to success in
theater military operations.

--Views concerning force multiplication by various senior military
leaders, such as the DCI; DR, DIA; and U&S Commanders.

--(3 pages) (LEAD: ARMY)

2. Document previous examples of intelligence as a force
multiplier. Include examples where all-source (HUMINT, SIGINT, IMINT,
and MASINT) intelligence support enhanced military forces' capabilities.
(4 pages) (LEAD: CIA)

3. Provide review of work done on force multiplication by other
committees and working groups. (up to 1 page if applicable) (LEAD: DCA)

4. Define theater warfighting. (up to 2 pages) (OPR: MC)

TASK TWO: <u>Define Military Operations and Intelligence Programs and</u>
<u>Functions</u>
(to be completed 4 weeks after Task One results are provided
to working group)

1. Define military operations. Identify and define military
mission areas (plan, equip, train, fight, reconstitute, etc) and sub-
areas at theater level (chart). Select which mission areas/subareas will
be further studied under Task Four and highlight on chart. (LEAD: NAVY)

2. Identify intelligence programs which support military operations
(NFIP, TIARA, other) and elements of these programs (GDIP, TCP, etc.)
(chart). (LEAD: DIA)

3. Define types of intelligence functions: I&W, S&T, data bases,
targeting, etc (chart). (LEAD: AIR FORCE)

TASK THREE: Define Intelligence Support
(to be completed 2 weeks after Task Two results are provided to working group)

1. **Describe** how intelligence (collection, processing, analysis, dissemination) supports theater military operations. (2 pages) (LEAD: DIA)

TASK FOUR: NFIP Support
(to be completed 8 weeks after Task Three results are provided to working group)

1. **Assess** the intelligence disciplines' contribution to intelligence functions by NFIP program (chart). (LEAD: DIA)

2. **Array** the discipline contributions against the mission area(s) to develop intelligence factors (chart). (LEAD: DIA)

3. **Review** D-WIP intelligence requirements of U&S Commands. Identify those requirements that are related to the mission areas selected for further analysis in the study (chart) (LEAD: DIA)

TASK FIVE: NFIP Analysis
(to be completed 4 weeks after Task Four results are provided to working group)

1. **Overview** of current NFIP support to theater military operations. (LEAD: DIA)

2. **Assess** the identified D-WIP requirements against the intelligence factors (chart). (LEAD: DIA)

3. **Prioritize** and evaluate the potential contributions (chart). (LEAD: CIPC)

TASK SIX: Key Issues (4 pages)

1. **Develop** key issues/gaps for improving NFIP support to theater military operations (such as availability of comms, streamlined tasking mechanisms) (OPR: CIPC)

2. **Summarize** assumptions and study limitations, including years covered. (OPR: C3I)

TASK SEVEN: <u>Remedies</u> (3-4 pages)

1. **Develop** recommendations for planning/programing and for follow-on **studies.** Recognize potential versus reality. (OPR: CIPC)

2. **Develop** reference list of documents used to support **study.** -(OPR: CIPC)